

Statement on corporate governance

The Board of Directors (“Board”) fully appreciates the importance of adopting high standards of corporate governance within the Group. The Board views corporate governance as synonymous with three key concepts, namely transparency, accountability as well as corporate performance. It guides and monitors the affairs of the Group on behalf of the shareholders.

As such, the Board strives to adopt the substance behind corporate governance prescriptions and not merely the form. The Board is thus fully committed to the maintenance of high standards of corporate governance by supporting and implementing the prescriptions of the principles and best practices set out in Parts 1 and 2 of the Malaysian Code of Corporate Governance (“Code”) respectively.

The following statement sets out how the Company has applied the key principles and the extent of its compliance with the best practices throughout the financial year ended 31 December 2002.

A. Board of directors

Board responsibilities

The Board of Directors plays a primary role in corporate governance by setting out the strategic direction of the Group, establishing goals, monitoring the achievement of the goals and ensuring a high degree of transparency and accountability towards all stakeholders. The key responsibilities of the Board are in tandem with the 6 principal responsibilities specified under Best Practice AAI of the Code.

Meetings

The Board met four (4) times during the financial year ended 31 December 2002. Details of each existing Director's meeting attendances are as follows:

Name	Attendance
Tan Sri Dato' Seri Vincent Tan Chee Yioun <i>Non-Independent/Non-Executive</i>	2/4
Arve Johansen <i>Non-Independent/Non-Executive</i>	4/4
Tun Dato' Seri Dr Lim Chong Eu <i>Independent/Non-Executive</i>	4/4
Sigve Brekke <i>Non-Independent/Non-Executive</i>	4/4
Ole Bjorn Sjulstad <i>Non-Independent/Non-Executive</i>	4/4
Dato' Ab. Halim Bin Mohyiddin <i>Independent/Non-Executive</i>	3/4
Bjorn Magnus Kopperud (<i>appointed on 27.2.2002, resigned on 20.2.2003</i>) <i>Non-Independent/Non-Executive</i>	4/4
Morten Karlsen Sorby (<i>resigned on 27.2.2002</i>) <i>Non-Independent/Non-Executive</i>	-

Two (2) out of the seven (7) Board members are considered independent in accordance with the definition provided under Paragraph 1.01 (Definition and Interpretations) of the Kuala Lumpur Stock Exchange Listing Requirements. As such, the Company fulfils the requirement to have at least one third of the Board composed of Independent Non-Executive Directors.

Tun Dato' Seri Dr Lim Chong Eu has been identified as the Senior Independent Non-Executive Director of the Board to whom concerns may be conveyed.

Board balance

The Board currently has seven (7) members, comprising two (2) Independent Non-Executive Directors and five (5) Non-Independent Non-Executive Directors. Together, the Directors bring wide experience relevant to the direction of the Group. The Directors combine in them expertise and experience in various fields such as telecommunications, economics and investment, public services and accounting. Their expertise, experience and background result in thorough examination and deliberations of the various issues and matters affecting the Group. A brief description of the background of each Director is presented on pages 10 to 15 of the Annual Report.

There is a clear division of responsibility between the Chairman and the Chief Executive Officer/Chief Operating Officer (CEO/COO) to ensure that there is a balance of power and authority. The Chairman is responsible for running the Board and ensures that all Directors receive sufficient relevant information on financial and non-financial matters to enable them to participate actively in Board decisions. The CEO/COO is responsible for the day to day management of the business as well as implementation of the Board's policies and decisions. There is also balance in the Board because of the presence of Independent Non-Executive Directors of the calibre necessary to carry sufficient weight in Board decisions. Although all the Directors have an equal responsibility for the Group's operations, the role of these Independent Directors is particularly important in ensuring that the strategies proposed by the executive management are fully discussed and examined and take into account the long term interest, not only of the shareholders, but also of employees, customers, suppliers, community and other stakeholders.

The Board is satisfied that the current Board composition fairly reflects the investment of minority shareholders in the Company.

Supply of information

The Chairman ensures that all Directors have full and timely access to information with Board papers distributed in advance of meetings. Every Director has also unhindered access to the advice and services of the Company Secretary and may obtain independent professional advice at the Company's expense in furtherance of their duties. Prior to the meetings of the Board, Board papers which include reports on group performance and major operational, financial, strategic and regulatory matters are circulated to all the Directors. These Board papers are issued at least seven (7) days in advance to enable the Directors to obtain further explanation, where necessary, in order to be properly briefed before the meeting.

In addition, there are matters reserved specifically for the Board's decision, including the approval of corporate plans and budgets, acquisitions and disposals of assets that are material to the Group, major investments, changes to control structure of the Group, including key policies and authority limits.

Appointments to the board

The Nominations Committee was established in February 2002 and comprised the following members during the year:

Ole Bjorn Sjulstad (<i>Chairman</i>)	<i>Non-Independent/Non-Executive</i>
Tun Dato' Seri Dr Lim Chong Eu	<i>Independent/Non-Executive</i>
Dato' Ab. Halim Bin Mohyiddin	<i>Independent/Non-Executive</i>

The committee is empowered by its terms of reference to perform the following primary functions:

- a. Recommend new nominations to the Board;
- b. Recommend to the Board, Directors to fill the seats on Board Committees;
- c. Review annually the required mix of skills and experience and other qualities including core competencies that the Non-Executive Directors should bring to the Board.

Directors' training

Following the appointment of new Directors to the Board an induction programme shall be arranged, including visits to the Group businesses and meetings with senior management as appropriate, to expedite their understanding of the Company. External training courses are also arranged for Directors in areas that are relevant to their effective functioning.

All Directors except for one newly appointed Director and his alternate, have attended and completed the Mandatory Accreditation Programme (MAP) conducted by the Research Institute of Investment Analysts Malaysia (RIIAM); an affiliate company of the Kuala Lumpur Stock Exchange. The Directors will continue to undergo other relevant training programmes to further enhance their skills and knowledge on a continuous basis.

Re-election

Any Director appointed during the year is required, under the Company's Articles of Association, to retire and seek election by shareholders at the following annual general meeting. The Articles also require that one-third of the Directors retire by rotation each year and seek re-election at the annual general meeting. The Board has also agreed that every Director will submit himself for re-election at least every three years.

Directors over seventy (70) years of age are required to submit themselves for re-appointment annually in accordance with Section 129(6) of the Companies Act, 1965.

B. Directors' remuneration

Remunerations committee

The Remunerations Committee was established in February 2002 and comprised the following members during the year:

Sigve Brekke (<i>Chairman</i>)	<i>Non-Independent/Non-Executive</i>
Tan Sri Dato' Seri Vincent Tan Chee Yioun	<i>Non-Independent/Non-Executive</i>
Ole Bjorn Sjulstad	<i>Non-Independent/Non-Executive</i>

The primary functions of the Remunerations Committee is to set up the policy framework and to make recommendations to the Board on all elements of the remuneration package and other terms of employment. Non-Executive Directors' remuneration will be a matter to be decided by the Board as a whole with the Director concerned abstaining from deliberations and voting on decisions in respect of his individual remuneration.

Details of the directors' remuneration

The aggregate Directors' remuneration paid to all Directors of the Company by the Group and categorised into appropriate components for the financial year are as follows:

	Allowances <i>RM'000</i>	Bonus <i>RM'000</i>	Total <i>RM'000</i>
Non-Executive	210	56	266

The number of Directors of the Company whose total remuneration falls within the respective band are as follows:

	Number of Non-Executive Directors
RM50,000 and below	2
RM50,001 to RM100,000	-
RM100,001 to RM150,000	-
RM150,001 to RM200,000	1
	<hr style="width: 50%; margin-left: auto; margin-right: 0;"/> 3 <hr style="width: 50%; margin-left: auto; margin-right: 0;"/>

C. Shareholders

Dialogue between company and investors

The Company recognises the importance of regular communication with investors in the Company, with the annual report and financial statements, regular interim statements being the key media used. Enquiries by shareholders are dealt with as promptly as practicably possible. Shareholders, investors and members of the public may also access the Company's website to obtain information on the Company.

The AGM

The key element of the Company's dialogue with its shareholders is the opportunity to gather views of and answer questions from, both private and institutional shareholders on all issues relevant to the Company at the AGM. At the AGM, the shareholders are encouraged to ask questions both about the resolutions being proposed or about the Group's operations in general. Where it is not possible to provide immediate answers, the Chairman will undertake to furnish the shareholder with a written answer after the AGM. The Chairman of the Board also addresses the shareholders on the review of the Group's operations for the financial year and outlines the prospects of the Group for the subsequent financial year. The CEO/COO and members of management are also present at the AGM to clarify and explain any issue.

D. Accountability and audit

Financial reporting

DiGi aims to provide a balanced and meaningful assessment of the Group's financial performance and prospects primarily through the annual report, quarterly financial statements and analyst presentations. The Board is assisted by the Audit Committee in overseeing the Group's financial reporting process and the quality of its financial reporting.

Statement of directors' responsibility in respect of the financial statements

The Directors are required by the Companies Act, 1965 to prepare financial statements for each financial year/period which have been made out in accordance with the applicable approved accounting standards and give a true and fair view of the state of affairs of the Group and of the Company and of the results and cash flows of the Group and of the Company for that year/period. In preparing those financial statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- make judgements and estimates that are reasonable and prudent; and
- prepare the financial statements on a going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Directors are responsible for keeping proper accounting records which disclose with reasonable accuracy the financial position of the Group and of the Company and to enable them to ensure that the financial statements comply with the Companies Act, 1965. The Directors are also responsible for safeguarding the assets of the Group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Internal control

The Statement on Internal Control set out on pages 25 to 27 of the Annual Report provides an overview on the state of internal controls within the Group.

Relationship with the auditors

Key features underlying the relationship of the Audit Committee with the external auditors are included in the Audit Committee's terms of reference as detailed on pages 30 to 32 of the Annual Report.

A summary of the activities of the Audit Committee during the year, including the evaluation of the independent audit process, are set out on page 29 of the Annual Report.

Statement on internal control

Introduction

The Board of Directors (“Board”) committed to maintaining a sound system of internal controls in the Group and is pleased to provide the following statement, which outlines the process that the Board has undertaken in reviewing the adequacy and integrity of the system of internal controls of the Group during the financial year.

Board responsibility

The Board is ultimately responsible for the Group’s system of internal controls which includes the establishment of an appropriate control environment and framework as well as reviewing its adequacy and integrity. The system of internal controls covers, inter alia, risk management and financial, organisational, operational and compliance controls. Because of the limitations that are inherent in any system of internal controls, this system is designed to manage, rather than eliminate, the risk of failure to achieve the Group’s objectives. Accordingly, it can only provide reasonable but not absolute assurance against material misstatement or loss. It is possible that internal controls can be circumvented or overridden. Furthermore, because of changing circumstances and conditions, the effectiveness of an internal control system may vary over time.

Key elements of the system of internal control

The following sets out the key elements of the system of internal controls of the Group, which have been in place throughout the financial year and up to the date of the Annual Report.

There is in place a clearly defined organisational structure within the Group with formally defined lines of responsibility and delegation of authority. A process of hierarchical reporting has been established which provides for a documented trail of accountability.

Significant changes in the business and the external environment are reported to the Board during the Board meetings. Quarterly financial and other information are also provided to the Audit Committee and the Board. This oversight review enables the Board to control and evaluate the business performance so as to ensure that the Group is achieving its corporate objectives. The role of the Audit Committee in respect of its review of the system of internal controls is described in the Audit Committee Report included in this annual report.

There is also submission of monthly financial and operational information to the Operating Committee (the composition of which has been approved by the Board) that includes the monthly and year-to-date financial results and comparisons to the pre-determined key performance indicators. Based on this monitoring of results against budget, the significant variances are identified and management action taken, where necessary.

There is an annual budgeting and business plan process where the operating units would prepare budgets for the forthcoming financial year and for which these are approved by the Operating Committee and the Board. The Operating Committee also reviews quarterly forecasts prepared and submitted by the management.

Other control procedures include the establishment of appropriate limits of authority for the Board, the Operating Committee and senior management for appropriate approval of transactions. There are established policies on health and safety, employee training and development, and staff performance and evaluation. These procedures are relevant across the Group’s operations and provide for continuous assurance to be given to management and, finally to the Board.

Enterprise risk management framework

The Board with the assistance of the internal audit function and external advisers (who were appointed during the financial year) reviewed the risk management processes of the various operating business units with the aim of strengthening the risk management functions across the Group.

The formalisation of the Group's risk management framework encompasses the following key elements:

- Workshops and interviews were conducted with the Heads of functions and operational managers from the major business units in the Group. A database of all significant risks and related controls has been created, and information filtered to produce a detailed risk register and individual risk profiles for the major business units. Key risks to each business unit's objectives aligned with the Group's strategic objectives, are identified and scored for likelihood of the risks occurring and the magnitude of impact.
- Key management personnel nominated in each business unit who would be preparing action plans, with implementation time-scales to address any risk and control issues.
- A consolidated risk profile of the Group was developed, which together with a summary of the key findings, was submitted to the Audit Committee for consideration.
- Appropriate risk management training for selected management and staff will be ongoing.

For the purposes of further enhancing the Group's risk management process, the following initiatives would be undertaken:

- A Risk Management Committee, to be headed by the Chief Operating Officer, is being established with the responsibility of identifying and communicating to the Board via the Audit Committee, the critical risks (present and potential) the Group faces, their changes, and the management action plans to manage the risks.
- A full time dedicated Risk Officer is being sourced to coordinate enterprise risk management within the Group.
- A Risk Management Manual will be issued which outlines the risk management framework for the Group and offers practical guidance to all employees on risk management issues.
- There will be a requirement to submit quarterly risk management reports to the Heads of functions for reporting to the Group Risk Management Committee.

Internal audit function

The Group has in place an internal audit function, which assists the Board in conducting appropriate reviews to ensure that key controls established by the Board and management are operating effectively in order for the Board to achieve the objective of ensuring the adequacy and effectiveness of the system of internal controls.

Internal audit reviews the control processes implemented by the management, and reports to the Audit Committee on a quarterly basis. Internal audit adopts a risk-based approach in the review of the internal controls in the key activities of the Group's businesses on the basis of an annual internal audit plan that had been presented to and approved by the Audit Committee.

Weaknesses of internal controls that result in material losses

There were no material losses incurred during the current financial year as a result of weaknesses in internal control. Management continues to take measures to strengthen the control environment.

Other compliance information

Non-audit fees

The amount of non-audit fees paid to external auditors for the financial year ended 31 December 2002 is RM37,500.

Material contracts

There were no material contracts entered into by the Company and its subsidiaries which involves directors' and major shareholders' interests either still subsisting at the end of the financial year ended 31 December 2002 or entered into since the end of the previous financial period.

Audit committee report

Composition

Dato' Ab. Halim Bin Mohyiddin (*Chairman*)
Independent/Non-Executive Director

Tun Dato' Seri Dr. Lim Chong Eu (*Member*)
Independent/Non-Executive Director

Ole Bjorn Sjulstad (*Member*)
Non-Independent/Non-Executive Director

Meetings

The Audit Committee held five meetings during the financial year ended 31 December 2002 which were attended by all the members. Representatives of the external auditors and other officers of the Group were also invited to attend and brief the members on specific issues during deliberations by the Audit Committee.

Summary of activities

The activities undertaken by the Audit Committee during the financial year ended 31 December 2002 included the following:

- Reviewed the quarterly unaudited financial results/reports and annual audited financial statements before submission to the Board for consideration and approval;
- Reviewed and discussed the external auditors' audit report and areas of concern in the management letter thereof, including management's response;
- Assessed the adequacy and effectiveness of the system of internal controls and accounting control procedures and the weaknesses of the Group's operating units by reviewing the various internal audit reports and management responses thereto and ensuring significant findings are adequately addressed by management;
- Reviewed the adequacy and relevance of the scope, functions and resources of internal audit and that it has the necessary authority to carry out its work; and
- Reported to the Board on its activities and significant findings and results.

Internal audit function

The Group has an established Internal Audit Division which assists the Audit Committee in the discharge of its duties and responsibilities. The Group's Internal Audit Division conducted programmed independent reviews and evaluated risk exposures relating to the Group's governance, operations and information systems. The audit reviews also included assessing the means of safeguarding assets; and the economy and efficiency with which resources are employed.

Further details of the activities of the Internal Audit Division are set out in the Statement on Internal Control on pages 25 to 27 of the Annual Report.

Terms of reference

1 Membership

The Committee shall be appointed by the Board from amongst the Directors and shall consist of not less than three members, a majority of whom shall be Independent Directors and at least one member of the Committee must be a member of the Malaysian Institute of Accountants or such other qualifications and experience as approved by the Kuala Lumpur Stock Exchange.

A quorum shall consist of two members and a majority of the members present must be Independent Directors.

If a member of the Audit Committee resigns, dies or for any other reason ceases to be a member with the result that the number of members is reduced to below three, the Board of Directors shall, within three months of that event, appoint such number of new members as may be required to make up the minimum number of three members.

2 Chairman

The Chairman of the Committee shall be an Independent Director appointed by the Board. He shall report on each meeting of the Committee to the Board.

3 Secretary

The Company Secretary shall be the Secretary of the Committee and shall be responsible, in conjunction with the Chairman, for drawing up the agenda and circulating it, supported by explanatory documentation to the Committee members prior to each meeting.

The Secretary shall also be responsible for keeping the minutes of meetings of the Audit Committee and circulating them to the Committee members and to the other members of the Board of Directors.

4 Frequency of meetings

Meetings shall be held not less than four times a year and will normally be attended by the Officer charged with the responsibilities of the Group's finance and Head of Internal Audit. The presence of external auditors will be requested if required and the external auditors may also request a meeting if they consider it necessary.

5 Authority

The Committee is authorised by the Board to investigate any activity within its terms of reference and shall have unrestricted access to both the internal and external auditors and to all employees of the Group. The Committee is also authorised by the Board to obtain external legal or other independent professional advice as necessary.

The Committee is also authorised to convene meetings with the external auditors excluding the attendance of the executive members of the Committee, wherever deemed necessary.

6 Duties

The duties of the Committee shall be:

- a. To consider the appointment of external auditors, the audit fee and any questions of resignation or dismissal including recommending the nomination of person or persons as external auditors;
- b. To discuss with the external auditors where necessary, on the nature and scope of audit and to ensure coordination of audit where more than one audit firm is involved;
- c. To review the quarterly results and year-end financial statement prior to the approval by the Board, focusing on:
 - going concern assumption
 - compliance with accounting standards and regulatory requirements
 - any changes in accounting policies and practices
 - significant issues arising from the audit
 - major judgemental areas
- d. To prepare an Audit Committee Report at the end of each financial year;
- e. To discuss problems and reservations arising from the interim and final external audits, and any matters the external auditors may wish to discuss (in the absence of management, where necessary);
- f. To review the external auditors' management letter and management's response;
- g. To review any related party transaction and conflict of interest situation that may arise within the Company or Group including any transaction, procedure or course of conduct that raises questions of management integrity;

- h. To do the following in respect of the internal audit function:
 - review the adequacy of scope, functions and resources of the internal audit function and that it has the necessary authority to carry out its work;
 - review internal audit programme;
 - ensure coordination of external audit with internal audit;
 - consider the major findings of internal audit investigations and management's response, and ensure that appropriate actions are taken on the recommendations of the internal audit function;
 - review any appraisal or assessment of the performance of the staff of the internal audit function;
 - approve any appointment or termination of senior staff members of the internal audit function;
 - inform itself of resignations of internal audit staff members and provide the resigning staff member an opportunity to submit his/her reason for resignation;
 - to monitor related party transactions entered into by the Company and its subsidiaries, and to ensure that the Directors report such transactions annually to shareholders via the annual report;
 - to review and monitor the effectiveness of internal control systems and to evaluate the systems with the external auditors.

- i. To carry out such other responsibilities as may be defined jointly by the Audit Committee and the Board of Directors;

- j. In compliance with Paragraph 15.17 of the Kuala Lumpur Stock Exchange ("the Exchange") Listing Requirements, where the Committee is of the view that a matter reported by it to the Board has not been satisfactorily resolved resulting in a breach of the Listing Requirements, the Committee must promptly report such matter to the Exchange.

Profile of chief operating officer

> Malaysians will benefit greatly from the literally thousands of possible digital applications and new opportunities in business, home, travel, entertainment and other services.

Tore Johnsen

Chief Operating Officer

Tore Johnsen is the Chief Operating Officer of DiGi Telecommunications Sdn Bhd. He obtained a Masters degree in Electrical Engineering from the University of Trondheim, Norway in 1972, before embarking on a long and distinguished career at Telenor. He began as an engineer at Telenor Radio Transmission Office in 1974, and advancing through the ranks, soon increased his involvement in Telenor's mobile activities. He gained extensive international experience in various cellular business areas in his appointment as Senior Advisor and Deputy CTO of Telenor Mobil AS. This naturally led to his next portfolio as Head of Product Management responsible for the cellular business of NMT-450/900 and GSM 900 networks. With his subsequent appointment as Project Director at Mobility, Telenor International, he was tasked with providing support for Telenor's greenfield and mobile acquisition activities, as well as their international mobile ventures. Just prior to joining DiGi as Head of Corporate Strategy in January 2000, he was the Mobile Product Director at Telenor Asia in Singapore. He was appointed to his current position as Chief Operating Officer on 15 February 2001.



Management group

Tan Lay Swee

GM, Internal Audit

Tan Kim Shah

Sr GM, International

Tore Johnsen

Chief Operating Officer

Jennifer Nelson

Sr Manager, Corporate Communications



Khor Choo Lin

GM, Human Resource & Administration

Chan Nam Kiong

GM, Sales & Distribution

Jon Eddy
Chief Technical Officer

Erik Aas
Head, Mobile

Ho Meng
Chief Financial Officer

Roslan bin Rosli
DGM, Regulatory, Legal & Domestic Carrier Services

Chua Seok Theng
Chief Information Officer

Christina Ng Wai Meng
GM, Customer Service





* The availability of content will be vital to the success of mobile multimedia services.



Dance Deliria

“Projects like Dance Deliria, underline DiGi’s seriousness and sense of responsibility as a major telecommunications player, not one that merely rolls out services, but a corporate citizen that is deeply involved in community life. We are committed to enriching the quality of life within the community and drawing us all closer together, despite our ethnic and economic diversity. And we want to encourage this spirit of unity in our children, who will carry our vision for tomorrow.”

DiGi Yellow Mobile Dance Deliria, Kuantan

Group financial summary

	<i>Year ended 31 December 2002</i>	<i>Eight months ended 31 December 2001</i>	<i>Year ended 30 April 2001 (Restated)</i>	<i>Year ended 30 April 2000 (Restated)</i>	<i>Year ended 30 April 1999 (Restated)</i>
	<i>RM'000</i>	<i>RM'000</i>	<i>RM'000</i>	<i>RM'000</i>	<i>RM'000</i>
Revenue	1,289,564	747,042	887,004	634,380	460,207
Profit/(loss) before taxation	145,770	121,921	152,145	57,658	(21,840)
Profit/(loss) after taxation	100,870	158,921	152,145	57,658	(21,840)
Total assets	3,008,517	2,410,361	2,077,263	1,619,694	1,481,651
Shareholders' funds	1,317,615	1,216,745	1,057,824	905,679	536,578
Long term liabilities	815,715	678,002	490,906	76,312	108,423
Profit/(loss) after taxation					
as % of revenue	7.8%	21.3%	17.2%	9.1%	(4.7%)
Earnings/(loss) per share (sen)	13.4	21.2	20.3	8.5	(3.3)
Net tangible assets per share (RM)	1.64	1.53	1.38	1.21	1.07

Note: The above group financial summary has been prepared to conform with the current year's presentation of the financial statements.

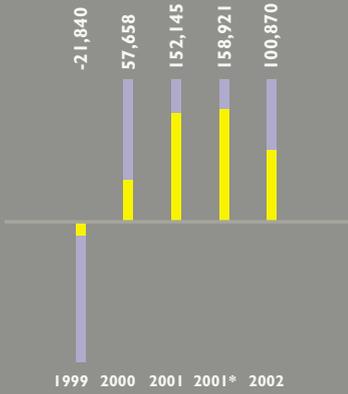
Revenue
RM '000



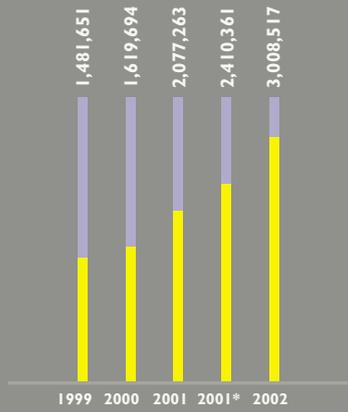
Profit/(loss) before taxation
RM '000



Profit/(loss) after taxation
RM '000



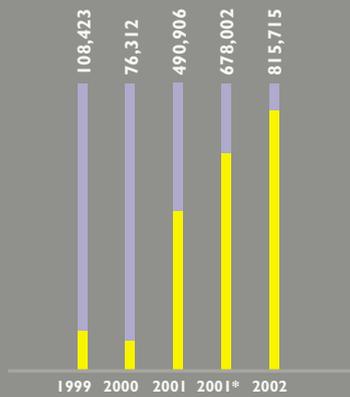
Total assets
RM '000



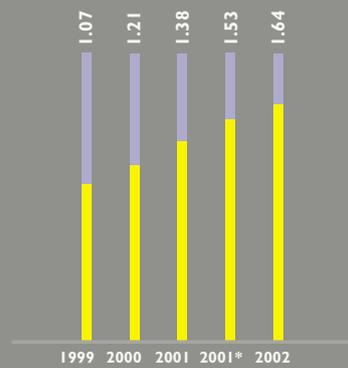
Shareholders' funds
RM '000



Long term liabilities
RM '000



Net tangible assets per share
RM



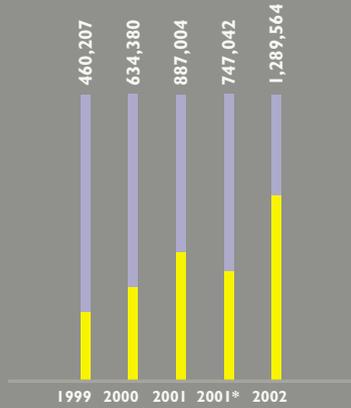
Note: * denotes eight months ended 31 December, 2001

Ringkasan kewangan kumpulan

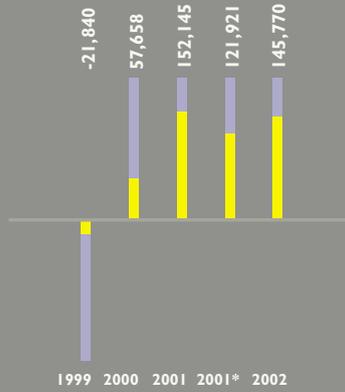
	<i>Tahun berakhir</i> 31 Disember 2002	<i>Lapan bulan berakhir</i> 31 Disember 2001	<i>Tahun berakhir</i> 30 April 2001 (Dinyata semula) RM'000	<i>Tahun berakhir</i> 30 April 2000 (Dinyata semula) RM'000	<i>Tahun berakhir</i> 30 April 1999 (Dinyata semula) RM'000
Hasil	1,289,564	747,042	887,004	634,380	460,207
Keuntungan/(kerugian) sebelum cukai	145,770	121,921	152,145	57,658	(21,840)
Keuntungan/(kerugian) selepas cukai	100,870	158,921	152,145	57,658	(21,840)
Jumlah aset	3,008,517	2,410,361	2,077,263	1,619,694	1,481,651
Dana pemegang saham	1,317,615	1,216,745	1,057,824	905,679	536,578
Tanggungjawab jangka panjang	815,715	678,002	490,906	76,312	108,423
Keuntungan/(kerugian) selepas cukai sebagai % hasil	7.8%	21.3%	17.2%	9.1%	(4.7%)
Pendapatan/(kerugian) sesaham (sen)	13.4	21.2	20.3	8.5	(3.3)
Aset ketara bersih sesaham (RM)	1.64	1.53	1.38	1.21	1.07

Note: Ringkasan kewangan kumpulan di atas telah disediakan mengikut pembentangan baru penyata kewangan bagi tahun semasa.

Hasil
RM '000



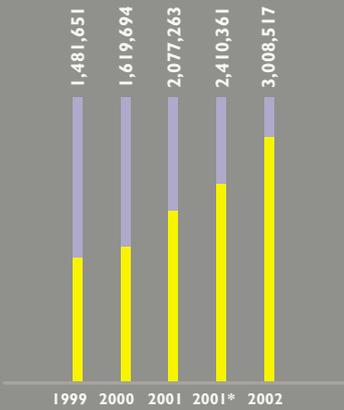
Keuntungan/(kerugian) sebelum cukai
RM '000



Keuntungan/(kerugian) selepas cukai
RM '000



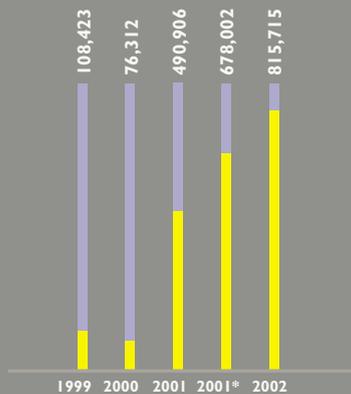
Jumlah aset
RM '000



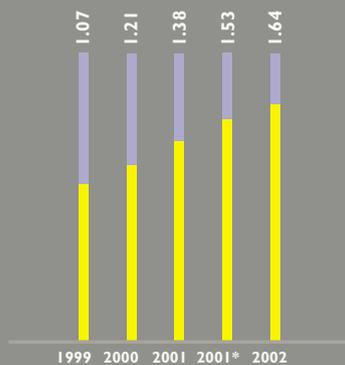
Dana pemegang saham
RM '000



Tanggungjawab jangka panjang
RM '000



Aset ketara bersih sesaham
RM



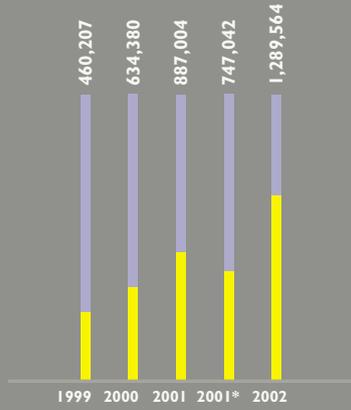
Nota: * menandakan lapan bulan berakhir Disember 31, 2001

集團財務狀況摘要

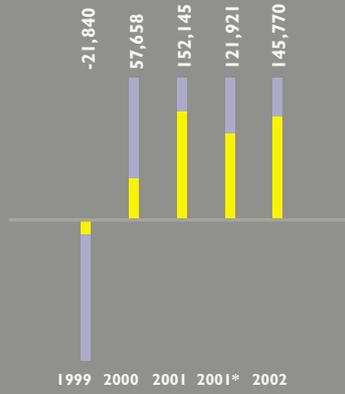
	截至財政年度 2002年12月31日	8個月期間 2001年12月31日	截至財政年度 2001年4月30日 (重新陳述)	截至財政年度 2000年4月30日 (重新陳述)	截至財政年度 1999年4月30日 (重新陳述)
	RM'000	RM'000	RM'000	RM'000	RM'000
收益	1,289,564	747,042	887,004	634,380	460,207
稅前利潤/(虧損)	145,770	121,921	152,145	57,658	(21,840)
稅後利潤/(虧損)	100,870	158,921	152,145	57,658	(21,840)
資產總額	3,008,517	2,410,361	2,077,263	1,619,694	1,481,651
股東資金	1,317,615	1,216,745	1,057,824	905,679	536,578
長期負債	815,715	678,002	490,906	76,312	108,423
稅後利潤/(虧損) 作為收益%	7.8%	21.3%	17.2%	9.1%	(4.7%)
每股利潤/(虧損) (分)	13.4	21.2	20.3	8.5	(3.3)
每股淨有形資產 (零吉)	1.64	1.53	1.38	1.21	1.07

注意：以上財務狀況摘要乃遵照本年度財務狀況報告而備。

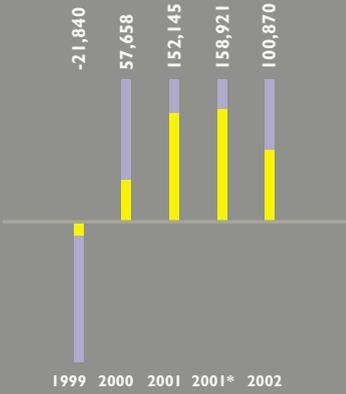
收益
RM '000



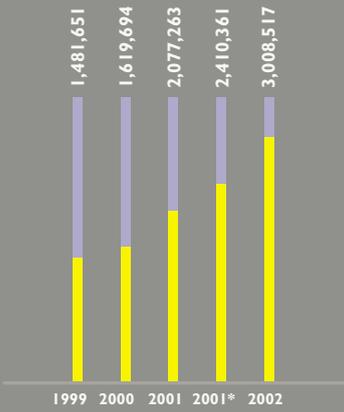
稅前利潤/(虧損)
RM '000



稅後利潤/(虧損)
RM '000



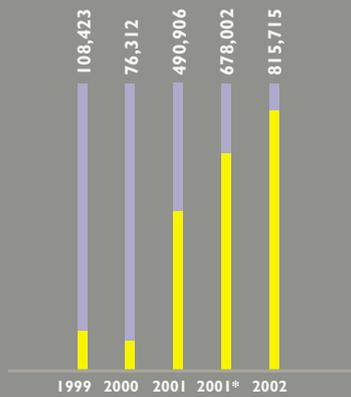
資產總額
RM '000



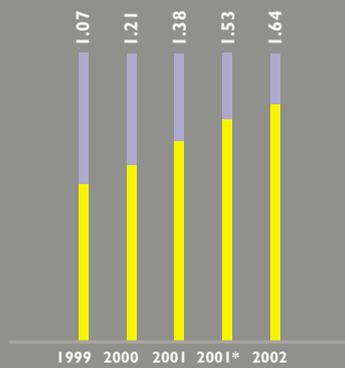
股東資金
RM '000



長期負債
RM '000



每股淨有形資產(零吉)
RM



註：*表示結算於2001年12月31日之八個月